

### Retail Leakage and Surplus Analysis

The Retail Leakage and Surplus Analysis examines the quantitative aspect of the community's retail opportunities. It is a guide to understanding retail opportunities but it is not an analysis that indicates unconditional opportunities. The analysis is sometimes called "a gap analysis" or "a supply and demand analysis" and can aid in the following:

- Indicating how well the retail needs of local residents are being met
- Uncovering unmet demand and possible opportunities
- Understanding the strengths and weaknesses of the local retail sector
- Measuring the difference between estimated and potential retail sales

#### Understanding Retail Leakage

Retail leakage means that residents are spending more for products than local businesses capture. Retail sales leakage suggests that there is unmet demand in the trade area and that the community can support additional store space for that type of business.

However, retail leakage does not necessarily translate into opportunity. For example, there could be a strong competitor in a neighboring community that dominates the market for that type of product or store.

#### Understanding Retail Surplus

A retail surplus means that the community's trade area is capturing the local market plus attracting non-local shoppers. A retail surplus does not necessarily mean that the community cannot support additional business. Many communities have developed strong clusters of stores that have broad geographic appeal. Examples of these types of retailers include: sporting goods stores, home furnishing stores, restaurants, and other specialty operations that become destination retailers and draw customers from outside the trade area.

Examining the quantitative aspects (Leakage/Surplus) is only part of the evaluation of community's retail opportunities. Before any conclusions can be drawn about potential business expansion or recruitment opportunities, qualitative considerations such as trade area psychographics and buying habits must be analyzed in context of other market factors.

#### Interpreting Leakage Index

1.0 = equilibrium, meaning that demand and sales in the area being analyzed are in balance.

.80 = demand exceeds sales by 20%, meaning that consumers are leaving the area being analyzed.

1.2 = sales exceed demand by 20%, meaning that consumers are coming from outside the area being analyzed.



#### Leakage/Surplus Index by Major Store Type

The quantitative comparison of retail leakage and surplus in the twelve major store types shown in the chart and table below provides an initial measure of market opportunities. Combining this analysis with the knowledge of the local retail situation will take the process of identifying retail possibilities one step further.

Figure 1 provides the leakage/surplus indices and following is the sales potential and estimated sales for major store types.

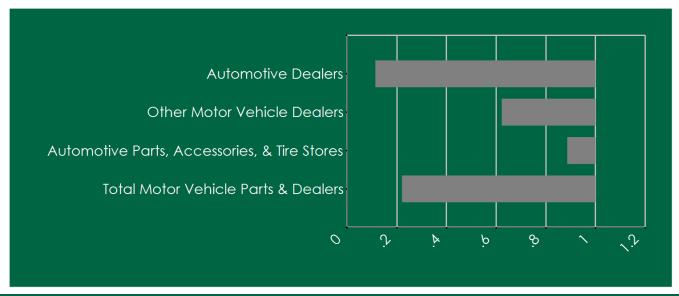


Figure 1. Leakage/Surplus Index and Estimated and Potential Sales by Major Store Types

Store Type	Potential	Estimated Sales	Surplus/Leakage
Motor Vehicle Parts & Dealers	60,025,242	13,227,980	0.2
Furniture & Home Furnishing Stores	6,744,504	1,451,686	0.2
Electronics & Appliance Stores	6,764,058	4,306,515	0.6
Building Material, Garden Equip. & Supplies	22,661,873	6,566,255	0.3
Food & Beverage Stores	39,850,901	47,759,798	1.2
Health & Personal Care Stores	20,490,272	12,066,412	0.6
Clothing & Clothing Accessories Stores	13,142,869	19,919,302	1.5
Sporting Goods, Hobby, Book, & Music Stores	4,993,203	4,714,567	0.9
General Merchandise Stores	39,090,060	13,062,747	0.3
Miscellaneous Store Retailers	7,068,160	17,322,629	2.5
Foodservice & Drinking Places	35,068,034	28,606,089	0.8
Total	255,899,176	169,003,980	0.7



#### Sub-Categories of Motor Vehicle Parts & Dealers



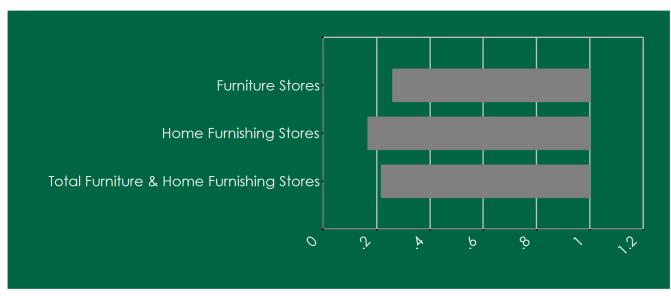
Store Type	Potential	Estimated Sales	Surplus/Leakage
Automotive Dealers	50,151,113	5,679,814	0.1
Other Motor Vehicle Dealers	4,548,000	2,829,316	0.6
Automotive Parts, Accessories, & Tire Stores	5,326,129	4,718,850	0.9
Total Motor Vehicle Parts & Dealers	60,025,242	13,227,980	0.2

All estimates, projections or forecasts in this model are subject to errors, including statistical error, error due to the subjective nature of some data, error due to changes in demographics, error based on lagging competitor information or growth data, and error due to factors that are not included in the model. The user assumes all risk of reliance on this information.



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# Sub-Categories of Furniture & Home Furnishing Stores



Store Type	Potential	Estimated Sales	Surplus/Leakage
Furniture Stores	3,641,474	939,180	0.3
Home Furnishing Stores	3,103,030	512,506	0.2
Total Furniture & Home Furnishing Stores	6.744.504	1.451.686	0.2



## Sub-Categories of Electronics & Appliance Stores



Store Type	Potential	Estimated Sales	Surplus/Leakage
Household appliance stores	1,547,720	151,350	0.1
Electronics Stores	5,216,338	4,155,165	0.8
Total Flectronics & Appliance Stores	6.764.058	4.306.515	0.6



#### Sub-Categories of Building Material, Garden Equip. & Supplies



Store Type	Potential	Estimated Sales	Surplus/Leakage
Home Centers	11,262,476	147,085	0.0
Paint and Wallpaper Stores	810,682	862,297	1.1
Hardware Stores	1,576,802	3,855,801	2.4
Other Building Material Dealers	6,234,227	580,748	0.1
Outdoor Power Equipment Stores	414,810	0	0.0
Nursery, Garden Center, & Farm Supply Stores	2,362,876	1,120,324	0.5
Total Building Material, Garden Equip. & Supplies	22,661,873	6,566,255	0.3



#### <u>Sub-Categories of Food & Beverage Stores</u>



Store Type	Potential	Estimated Sales	Surplus/Leakage
Supermarkets and Other Grocery (except Convenience) Stores	33,870,043	47,423,351	1.4
Convenience Stores	1,366,705	140,457	0.1
Specialty Food Stores	1,366,890	195,990	0.1
Beer, Wine, & Liquor Stores	3,247,263	0	0.0
Total Food & Beverage Stores	39,850,901	47,759,798	1.2



#### <u>Sub-Categories of Health & Personal Care Stores</u>



Store Type	Potential	Estimated Sales	Surplus/Leakage
Pharmacies and Drug Stores	16,959,059	11,044,903	0.7
Cosmetics, Beauty Supplies and Perfume Stores	1,278,501	677,267	0.5
Optical Goods Stores	865,047	43,224	0.0
Other Health and Personal Care Stores	1,387,665	301,018	0.2
Total Health & Personal Care Stores	20,490,272	12,066,412	0.6



#### Sub-Categories of Clothing & Clothing Accessories Stores



Store Type	Potential	Estimated Sales	Surplus/Leakage
Mens Clothing Stores	532,757	177,397	0.3
Womens Clothing Stores	2,451,617	3,405,175	1.4
Childrens and Infants Clothing Stores	408,360	145,062	0.4
Family Clothing Stores	5,214,659	7,786,454	1.5
Clothing Accessories Stores	501,311	1,681,901	3.4
Other Clothing Stores	770,470	206,762	0.3
Shoe Stores	1,827,898	2,683,792	1.5
Jewelry Stores	1,270,334	3,585,291	2.8
Luggage & Leather Goods Stores	165,463	247,468	1.5
Total Clothing & Clothing Accessories Stores	13,142,869	19,919,302	1.5



## Sub-Categories of Sporting Goods, Hobby, Book, & Music Stores



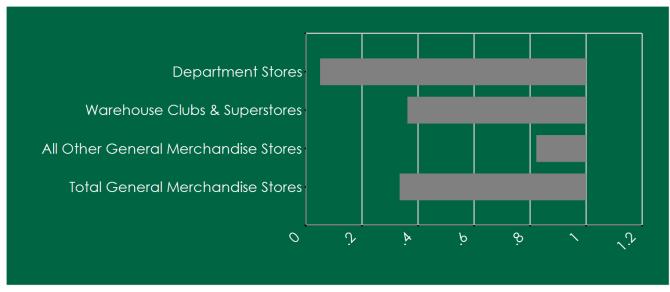
Store Type	Potential	Estimated Sales	Surplus/Leakage
Sporting Goods Stores	2,608,305	2,634,248	1.0
Hobby, Toy, and Game Stores	1,013,616	386,312	0.4
Sewing, Needlework, and Piece Goods Stores	285,778	1,206,624	4.2
Musical Instrument and Supplies Stores	303,763	208,685	0.7
Book Stores	580,465	278,698	0.5
News Dealers and Newsstands	201,276	0	0.0
Total Sporting Goods, Hobby, Book, & Music Stores	4,993,203	4,714,567	0.9

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### <u>Sub-Categories of General Merchandise Stores</u>



Store Type	Potential	Estimated Sales	Surplus/Leakage
Department Stores	9,478,808	474,932	0.1
Warehouse Clubs & Superstores	25,554,668	9,253,351	0.4
All Other General Merchandise Stores	4,056,584	3,334,464	0.8
Total General Merchandise Stores	39,090,060	13,062,747	0.3



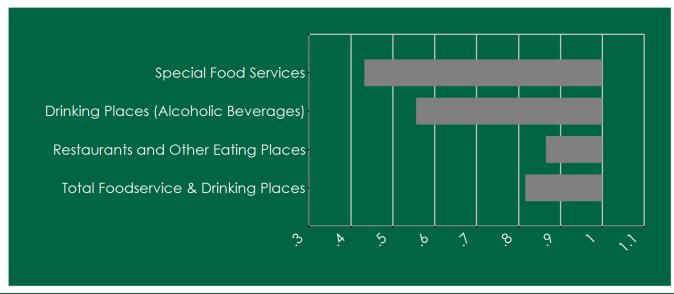
#### <u>Sub-Categories of Miscellaneous Store Retailers</u>



Store Type	Potential	Estimated Sales	Surplus/Leakage
Florists	355,072	176,529	0.5
Office Supplies and Stationery Stores	868,036	7,846,237	9.0
Gift, Novelty, and Souvenir Stores	1,043,545	1,950,415	1.9
Used Merchandise Stores	1,003,765	359,684	0.4
Other Miscellaneous Store Retailers	3,797,742	6,989,764	1.8
Total Miscellaneous Store Retailers	7,068,160	17,322,629	2.5



#### Sub-Categories of Foodservice & Drinking Places



Store Type	Potential	Estimated Sales	Surplus/Leakage
Special Food Services	2,901,891	1,251,921	0.4
Drinking Places (Alcoholic Beverages)	1,525,259	846,460	0.6
Restaurants and Other Eating Places	30,640,884	26,507,708	0.9
Total Foodservice & Drinking Places	35,068,034	28,606,089	0.8



### Sources and Methodology

The primary data sources used in the construction of the database include:

- Current Year CAPE (Census Area Projections & Estimates) Consumer Expenditure Estimates
- Census of Retail Trade, Merchandise Line Sales
- Census Bureau Monthly Retail Trade

The Census of Retail Trade presents a table known as the Merchandise Line summary, which relates approximately 120 merchandise lines (e.g. hardware) to each of the store types. For each merchandise line, the distribution of sales by store type can be computed, yielding a conversion table which apportions merchandise line sales by store type.

The CAPE (Census Area Projections & Estimates) Consumer Expenditure database was re-computed to these merchandise lines by aggregating both whole and partial categories, yielding, at the block group level, a series of merchandise line estimates which are consistent with the CAPE Consumer Expenditure database.

These two components were then combined in order to derive estimated potential by store type. The results were then compared to current retail trade statistics to ensure consistency and completeness.

